

Supplementary Committee Agenda



Safer, Cleaner, Greener Scrutiny Standing Panel Tuesday, 2nd April, 2013

Place: Committee Room 1, Civic Offices, High Street, Epping

Time: 7.30 pm

Committee Secretary: Adrian Hendry, Office of the Chief Executive
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8. REVIEW OF COMMUNITY SAFETY PARTNERSHIP SCRUTINY (Pages 3 - 28)

(Director of Environment and Street Scene) To consider the attached report.

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Report to Safer, Cleaner, Greener Scrutiny Panel

Date of meeting: 2 April 2013

Portfolio: Safer, Greener & Highways

Subject: Review of CSP Scrutiny Meetings

Officer contact for further information: J Gilbert

Committee Secretary: A Hendry

SCRUTINY

 **Epping Forest District Council**

Recommendations/Decisions Required:

- (1) For future years to program only one Scrutiny Panel meeting to scrutinise the Community Safety Partnership (CSP);**
- (2) That scrutiny meeting to be held at the first meeting of the Panel to enable it to review the CSPs strategic assessment and plans for the forthcoming municipal year; and**
- (3) To note the outcomes of the two CSP scrutiny meetings in 2012/13**

Report:

1. Statute requires that the Council scrutinise the work of the Community Safety Partnership at least once a year. Council took the decision that the responsibility for undertaking this scrutiny role should rest with this Panel, and that it should take place twice a year.
2. In practice this has proved extremely difficult to undertake. Firstly, there are only 4 or 5 meetings of this Panel each year, and therefore dedicating 2 of them to SCP scrutiny makes completing the remainder of the annual work programme very challenging. Secondly, it has proved difficult to get all the constituent members of the CSP together for these meetings, and they have therefore tended to be a scrutiny of Police activity rather than of the Partnership as a whole.
3. It is therefore suggested that this scrutiny role be undertaken just once per annum, and that, as far as is practical, it is a scrutiny of the entire Partnership's activity and not just of one member organisation (**Recommendation (1)**).
4. In order to make the scrutiny exercise meaningful, it is suggested that it take place at the first meeting of the Panel in the municipal year, so that the Panel can:
 - (a) review the previous year's activities; and
 - (b) comment upon the strategic assessment and plans for the forthcoming year.(**Recommendation (2)**)
5. Two scrutiny meetings were held during this municipal year. The first, held in October 2012 was a review of Police progress in implementing their "Blueprint", a fundamental reorganisation of police resources in Essex in order to achieve £42 million of savings over a 5 year period. The Panel received a presentation from the then West Local Policing Area Commander, Superintendent Luke Collison. The second scrutiny meeting was held in February 2013 when the Panel received a presentation from the newly appointed Police and Crime Commissioner, Nick Alston (**Recommendation (3)**).

6. Whilst both of the meetings were in themselves interesting and helpful, as indicated earlier in the report, both were very much police orientated, with little or no input from other CSP member organisations.

Reason for decision:

To reduce the number of CSP scrutiny meetings, but hold that meeting early in the new municipal year so that performance and future proposals can be scrutinised.

Options considered and rejected:

- (1) leave arrangements as they are – not recommended for reasons set out in the report;
- (2) an alternative scrutiny arrangement.

Consultation undertaken:

CSP Chairman, Councillor Gary Waller, who is content with the proposed recommendations.

Resource implications:

Budget provision:	Within existing resources
Personnel:	Within existing resources
Land:	Nil

Community Plan/BVPP reference:

Relevant statutory powers:

Background papers:

Environmental/Human Rights Act/Crime and Disorder Act Implications:

The scrutiny of the Community Safety Partnership is an important role, which should embrace all activities and partnership organisations. It is a publically accessible meeting

Key Decision reference: (if required)

Epping Forest District Safer Communities

Partnership Plan



April 2013

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Vision

All people in Epping Forest District have the right to live their lives without fear of being a victim of crime or anti social behaviour due to their beliefs, ethnicity or life style.

Epping Forest District Safer Communities Partnership will work together to achieve this vision and continue to make the district a safe place to live and work.



Introduction

Epping Forest District Safer Communities Partnership (SCP) is a statutory body consisting of Epping Forest District Council, Essex County Council, Essex Police and Police & Crime Commissioner, Essex County Fire and Rescue Service, West Essex Primary Care Trust, Essex Probation and members of the Voluntary Action Epping Forest (VAEF). The partnership has a duty to work together to reduce crime, disorder and anti-social behaviour locally.

Logos

This partnership plan is a legal requirement and is refreshed annually by using findings from the strategic assessment. Our current plan has taken into account the findings of the comprehensive spending review and has adjusted partnership problem solving priorities and structures in line with those findings. The plan also takes into account the long term One Epping Forest Community Strategy 2010-31 and Essex County Council Safer Essex Partnership priorities.

Public Service is currently undergoing fundamental changes in working practices, coupled with reductions in staffing levels and budget allocations. It is now necessary that organisations provide more for less. This plan seeks to provide a rationalisation of responsibilities, but still deliver an effective strategy to reduce crime, disorder and anti-social behaviour in Epping Forest.

Home Office Community Safety Fund

2008-09	£151,697
2009-10	£134,922
2010-11	£109,893
2011-12	£45,038
2012-13	£10,000
2013-14	<i>Responsibility moved to Police & Crime Commissioner</i>

The 2010-31 One Epping Forest Community Strategy

The 'Safer' theme of this long term strategy sets out two key objectives.

Key Objective 1. – Deliver innovative programmes to tackle fear of crime and promote respect and enable all residents and stakeholders to play an active role in making their communities safer.

Key Objective 2. – Build better links with partners in London, Hertfordshire and across Essex to deliver more integrated community safety programmes.

The aspirations of both of these key objectives are incorporated in our partnership plan and action plan setting at a local level.

This 3 year partnership plan has to remain flexible to deal with emerging trends and the changing needs of the community. Public contact and reassurance is crucial in the delivery of any initiative. Public engagement and support for their local services will reduce negative perceptions and promote feelings of confidence.



Police and Crime Plan

The current Policing Plan sets out a clear direction for policing in Essex. It takes into account the findings from both local consultation with the public and national influence. The Plan outlines objectives in three key areas:

- Tackling crime and anti-social behaviour
- Protecting people from serious harm
- Improving satisfaction in policing

Going forward the PCC will be responsible for the Police and Crime Plan. It will set out the PCC priorities and reflect his wider community safety responsibilities. The PCC has a duty to issue the Police and Crime Plan by the 31st March 2013 and will hold the Chief Constable to account on the delivery of the priorities it set out.

Nick Alston CBE, is the Conservative Police and Crime Commissioner for Essex Police. He is the first person to hold the post and was elected on 15 November 2012.

PCC Priority Areas

Ensuring local solutions meet local problems

Victims of crime

Youth offending and youth re-offending
Drugs and Alcohol

Crime Prevention

Road Safety

Clinical Commissioning Groups

From April 2013 clinical commissioning groups (CCGs) will be required to be a member of the CSP, previously the National Health Service (NHS) was represented by the local Primary Care Trust (PCT) under the Health and Social Care Act 2012.

There are many areas which both CSPs and CCGs may have jointly or separately identified as priorities either through developing the joint health and wellbeing strategy or through the CSP. These could include

- Reducing alcohol and drug misuse
- Reducing domestic and sexual violence
- Offender health services (including mental health and learning disability services)
- Improving access to mental health services
- Reducing anti-social behaviour
- Reducing street and youth violence
- Strengthening child and vulnerable adult safeguarding services.

Strategic Assessment (SA) 2013-14

Epping Forest District Safer Communities Partnership has to produce an annual strategic assessment. The framework of the strategic assessment includes the following components:-

- Analysis of the levels and patterns of crime, disorder and substance misuse
- Changes in the levels and patterns of crime, disorder and substance misuse since the last strategic assessment
- Analysis of why these changes have occurred
- Assessment of the extent to which last years plan was implemented

The purpose of the strategic assessment is to provide knowledge and understanding of community safety problems that will inform and enable the partners to:-

- Understand the patterns of crime, disorder and substance misuse
- Set clear and robust priorities for the partnership
- Develop activity that is driven by reliable intelligence and meets the needs of the local community
- Deploy resources effectively and present value for money
- Undertake annual reviews and plan activity based on a clear understanding of the issues and priorities.

Community engagement is a key element in identifying local priorities. Consultation takes place during the year with established structures, such as, Essex Watch, residents associations, Neighbourhood Action Panels etc. Epping Forest District Council hosts an on-line public perception survey where results are recorded and used to identify direction for the strategic assessment. The partnership hold an annual 'Face the Public' meeting where all partners are represented and give the public the opportunity to question the activities and scrutinise the partnership plan.

The priorities contained in the strategic assessment have been identified using a problem oriented approach and specific areas of concern have been identified using a priority selection process which takes into account the following factors:-

- Volume of offences
- Seriousness (based on cost of crime)
- Predicted direction of travel (based on Home Office projections)
- Performance (compared to other most similar partnership groups nationally)
- Public concern (local public perception surveys)
- Repeat victimisation (number of victims subject to 2 or more offences)

A summary of the strategic assessment can be found on Epping Forest District Council and Safer Communities Partnership web sites at:-

www.eppingforestdc.gov.uk/

www.safercommunitiesepping.org.uk/index

Strategic Themes 2013-14

A clear theme throughout should be towards delivering sustainable improvements in community safety. This will require the strategic priorities to be based around:-

- Identifying those agencies and resources that are best placed to respond and deliver improvements to community safety.
- Providing a balanced consideration between enforcement, prevention, risk reduction and reassurance.
- Specifically identify how responses can better control offenders, improve guardianship, and improve the management of places.

Young people – diverting away from crime and ASB

- Active consultation with young people over concerns, perceptions and their priorities
- Diversionary and educational schemes through Targeted Youth Support which increase participation and inclusion to those at risk of offending and high risk of victimization
- Collaborative problem solving between the Partnership, schools, youth centres and other education and youth activity providers, with particular focus towards victimisation risk reduction, and alcohol and drug abuse awareness.

Reduce re-offending

- Coordinated Partnership activity towards those at highest risk of re-offending
- Identifying the drivers towards offending and seeking multi-agency means of reducing or removing them. Particular emphasis on drugs and alcohol abuse
- Make effective use of the criminal justice system when required.

Provide vulnerable victim care and reduce repeat victimisation

- Understanding repeat victimisation in Epping Forest
- Reducing the vulnerability of those repeatedly victimised
- Provide practical victim care engagement

Town centre safety

- Coordinated multi-agency interventions and initiatives that deliver sustainable improvements in community safety, balancing between focused, evidence-based operational tactics and designing out crime and ASB through reducing the opportunities and temptations to offend and behave anti-socially
- Collaborative problem-solving between the Partnership with retailers, licensed premises, and local businesses
- Reassurance awareness that promotes the town centres

Neighbourhood safety

- Reducing crime to property, in particular dwellings and vehicles
- Collaborative problem solving between the Partnership and local communities to positively address local concerns
- Reassurance targeting to reduce the fear of crime and improve public confidence

Control Strategy Priorities 2013-14

We have identified our control strategy priorities by using the priority selection matrix. The matrix takes into account a number of different performance indicators including public perception when establishing where partnership activity should be concentrated. Our control strategy for the coming year will be:-

- **Domestic Abuse**
- **Burglary dwelling**
- **Theft from motor vehicle**
- **Anti-social Behaviour**

See appendix A for the full matrix

Performance against our current priorities 2012-13

Key findings

Overall crime no change on last year

Burglary dwelling up 5%

Burglary other down 20%

Domestic Abuse up 7%

Theft from vehicle up 18%

Anti-social Behaviour down 5%

Headlines

Rise in domestic abuse related to more effective reporting with complaints showing signs of peeking

Integrated Offender Management introduced in 2012 with police, probation and local authority actively participating

Consistent performance reducing anti-social behaviour - incidents recorded are continuing to fall for the third year running

Partnership Plan Initiatives

The following section sets out the initiatives proposed to address our strategic priorities. The initiatives are developed around Victims, Offenders and Locations.

Priority Key

Y = Young People – diverting away from crime & ASB

R = Reduce re-offending

P = Provide vulnerable victim care & reduce repeat victimisation

T = Town Centre Safety

N = Neighbourhood Safety

Initiative: Crucial Crew						Priority Y
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Provide practical learning life-skills scenarios for all Year 6 pupils in EFD	Identify and secure suitable venue Form Local Working Group Identify and secure scenario providers Obtain sufficient support staff to run event	£2,000 – LDG £1,000 – High Sheriff's Award £10,000 – EFDC £5,000 – schools transport	June 2013	Caroline Wiggins (Safer Communities) Gill Wallis (Community Development)	Number of schools participating Positive feedback from students and teachers	21 June 2013
Initiative: Reality Roadshow						Priority Y
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Provide practical learning life-skills scenarios for Year 9 secondary school pupils in EFD	Identify and secure suitable venue Form Local Working Group Identify and secure scenario providers Obtain sufficient support staff to run event	£2,500 - LDG	Sept 2013 – July 2014	Caroline Wiggins (Safer Communities) Gill Wallis (Community Development)	Number of schools participating St John's Davenant Roding Valley West Hatch King Harold Debden Positive feedback from students and teachers	Annual ongoing

Initiative: Integrated Offender Management (IOM)						Priority R
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Work in partnership to bring together the management of repeat offenders into a more coherent structure to reduce crime & re-offending and improve public confidence in the criminal justice system	Support framework of Integrated Offender Management	£4750 £1000 allocated 2013-14		Neeve Bishop – Manager, Essex Probation	Probation to provide	Ongoing
Reduce re-offending by those offenders identified as causing most harm to people and communities	Regularly attend multi-agency problem solving meetings Disseminate relevant intelligence to EFDC service areas, Housing ASB Investigators, ENOs	Existing resources and staff Existing Resources	Ongoing	Essex Probation Paul Gardener	Re-offending rates Number of pieces of intelligence shared Arrests Number of cases referred Reduced re-offending rates	

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Initiative: Sanctuary Scheme						Priority P
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Support and develop a tenure neutral scheme to protect high risk victims of domestic violence (Sanctuary)	Set up small working party of key stakeholders (EFDC, ECFRS, Essex Police & Safer Places) to review cases and best practice Identify best practice from other areas and implement	Existing Staff £2000 p/a jointly from EFDC Housing and Safer Communities	Ongoing	Russell Wallace EFDC Housing Needs Paul Gardener EFDC Safer Communities Officer	Number of schemes implemented Cost benefit analysis Reduction in repeat victimisation	Ongoing

where possible

Initiative: Partnership Visits

Priority P

Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Provide support and reduce repeat victimisation to those at greatest risk of being victim of priority crime	Carry out joint Police / EFDC crime prevention surveys in the areas identified by the priority matrix. These currently relate to:- Burglary dwelling & artifice Non dwelling burglary with identified risk factors High risk domestic abuse Serious ASB Other incidents involving public safety	Essex Police Crime Reduction Officer EFDC Safer Communities Officer £1,000 - EFDC		Paul Gardner	Response to satisfaction surveys Reduced repeat victimisation (when compared with district's average)	Ongoing

Initiative: Public Space CCTV

Priority T

Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Develop and manage public space CCTV schemes in areas identified through analysis as hot spots	NIM compliant CPA from Analyst Identify hot-spots Re-deployable CCTV into emerging hot-spots	Adrian Petty CCTV Ops Officer EFDC CCTV Support Officer EFDC		Adrian Petty	Systems functioning to required standard. Crime reduction Number of downloads aiding investigation and detection	Ongoing management of systems

Initiative: Street Pastors						Priority T
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Identify vulnerable people, particularly the young, in the night time economy crime and disorder hotspots and offer them support and assistance where possible to keep free from harm.	The project has been very successful to date. Now looking to recruit more volunteers and secure further funding.	£500 grant	Ongoing 2013-14	Caroline Wiggins	Reduction in levels of ASB Reduction in victims of violent crime	Ongoing
Initiative: Safe & Sound Epping Forest						Priority N
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Provide a service which allows free or at cost upgrades of home security to reduce victimisation and repeat offending	Identify funding Identify, recruit and train installer Provide office space and relevant ICT systems Identify Management structure	EFDC - £5,500 SCP - £5,500	Ongoing	Jacqui Foile - VAEF	Number of surveys carried out No offending after security fitted	Ongoing
Initiative: E-Mail Families						Priority N
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
E-mail families crime reduction through improved	Identify and organise social/economic groups	Existing Resources		Tony Ellis Essex Police Crime	Number of groups formed	

communication	with identified commonality into e-mail families Develop and manage a county wide Community Safety e-mail family to exchange ideas and best practice	Existing Resources		Reduction Officer Paul Gardener EFDC Safer Communities Officer	Amount of information disseminated Amount of information disseminated	
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Initiative: Redeployable Cameras

Priority N

Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Use the cameras for crime, disorder and environmental crime hot spot areas. Cameras to be overt and the appropriate signage displayed.	Ensure 'fit for purpose' cameras are maintained and accessible for deployment when required	Essex police loaned 4 cameras free of charge. EFDC £2880	April 2014	Adrian Petty	Number of occasions cameras deployed Number of police requested downloads,	

Initiative: Restore Community Shops

Priority P

Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Support of a community centre in Debden Broadway providing a focal point for the community and a location for partners to signpost and deliver their services		£3,000 – ECC £1,000 – EFDC Safer Communities £150 – EFDC Community Development 2012-2013		Judy Lovell – Restore Community Church	Number of people engaging in consultations Number of attendees at launch Number of people who access services Police ASB data UK online number of people signing up Number of young people attending youth bus	Ongoing

Initiative: J9 Signposting project						Priority P
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
To increase number of business and community groups that can signpost DV victims	Provide free DV awareness training and DV packs and leaflets	£1000 – EFDC	April 2013 – March 2014	Caroline Wiggins	Number of business community groups that sign up to J9 Number of training courses provided	
Full page advert in The GP Health Guide relating to Domestic Abuse and how to get help and support	Provide copy to publisher	£495 + VAT	March 2012	Caroline Wiggins	Publication of page in The GP Health Guide	
Initiative: Anti Social Behaviour						Priority P
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Identify repeat and vulnerable victims of anti social behaviour	Develop Risk Assessment Matrix Introduce a set of procedures which manage ASB complaints against identified risk	Existing staff and systems	April 2013	Paul Gardener	Reduction in volume calls for each repeat or vulnerable victim	
Maintain and deliver a partnership approach to ASB complaints	Continue with partnership working around ASB through ASB Coordinating Group		March 2014	ASB Investigators	Cases successfully resolved from meetings	
Operation of Bang Out of Order Action Plan	Reduce incidents of anti social behaviour in the district during Halloween and Bonfire Night. Reduce admissions to A&E Increase awareness of use of firework legislation.	Community Development	March 2013			

Increase public awareness of services provided to deal with ASB	Positive press releases informing residents of success stories around anti social behaviour Multi-agency public surgeries with EFDC investigators and NPT PCSOs	Safer Communities Team	Ongoing	ASB Investigators	Number of press releases Feedback from press releases Number of surgeries held and complaints dealt with at a local level	Ongoing
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Initiative: Community Engagements

Priority P

Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Raise awareness of Safer Communities initiatives and actions	Visit locals events and provide information on activities and outcomes of the Safer Communities Team	Safer Communities Team	Ongoing		Number of events attended	Ongoing

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Initiative: Night Time Economy

Priority P

Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
Reduce level of crime and disorder related to local night clubs	Explore possibility of newly installed CCTV at hotspots being able to be transmitted to Essex Police Force Control Room and portable workstations of officers deployed to area	Safer Communities Team Essex Police Insp Jordan	June 2013	Essex Police	Reduction in night club related ASB issues, more effective detection of offences when they occur.	

Initiative: Lock 'em Out						Priority N
Objective	Action(s)	Resources	Target date	Lead	Measurement	Date complete
<p>Develop and produce a series of booklets/information leaflets giving practical advice about preventing burglary.</p> <p>Ensure booklets/leaflets can be branded by any Essex Community Safety Partnership to provide corporate initiative.</p>	<p>Obtain funding for pilot from Safer Essex SAC Group</p> <p>Liaise with & obtain agreement from Planning over technical content</p> <p>Liaise with & obtain agreement from Essex Police Senior ALO and Crime Prevention Officer on technical content</p> <p>Prepare introduction of campaign for Spring Forester</p> <p>Link future crime prevention campaigns to Lock 'em Out' branding</p>	<p>Existing staff</p> <p>Funding from Safer Essex</p>	<p>March 2013</p> <p>March 2013</p> <p>Ongoing</p>	<p>Paul Gardener Safer Communities Officer</p>	<p>Booklets and leaflets produced and distributed on time</p>	<p>Ongoing</p>

Epping Forest District Priority Matrix 2013-14

Crime Type	Number	Volume	Seriousness	Predicted Direction of Travel	Performance	Public Concern	Repeat Victimization	Total Score	Rank
Anti-social Behaviour (Police)	3769	4	3	1	2 α	3	4 β	17	3
Assault without injury	457	2	3	0	2	2	1	10	9
Assault serious and other	547	3	4	1	2	2	1	13	7
Burglary Dwelling (incl attempts)	887	3	4	3	4	2	2	18	2
Burglary Other (incl attempts)	483	2	4	1	2	2	2	13	6
Criminal Damage	947	3	4	0	2	2	2	13	6
Domestic Abuse	1197	4	4	4	3 γ	2	4	21	1
Drug Offences	212	2		0	1	3	0	6	10
Public Order Offences	53	1		0	2	2	1	6	10
Racially/ religiously aggravated crime	70	1	2	1	3	2	2	11	8
Robbery	113	2	4	1	4	2	1	14	5
Sexual Offences	50	1	4	3	2	2	1	13	6
Shoplifting	362	2	1	4	2	2	4	15	4
TFMV	1077	4	3	4	4	2	1	18	2
TOMV	321	2	4	2	4	2	1	15	4
Other Theft	999	3	2	1	4	2	2	14	5
Vehicle Interference	66	1	1	3	2	2	2	11	8

α = Calculated on the basis that the rate of ASB for the district was 'Average' i.e. in the middle 68% of the national average.

β = Calculation of repeat locations which may include both addresses and streets dependant on the information received via STORM

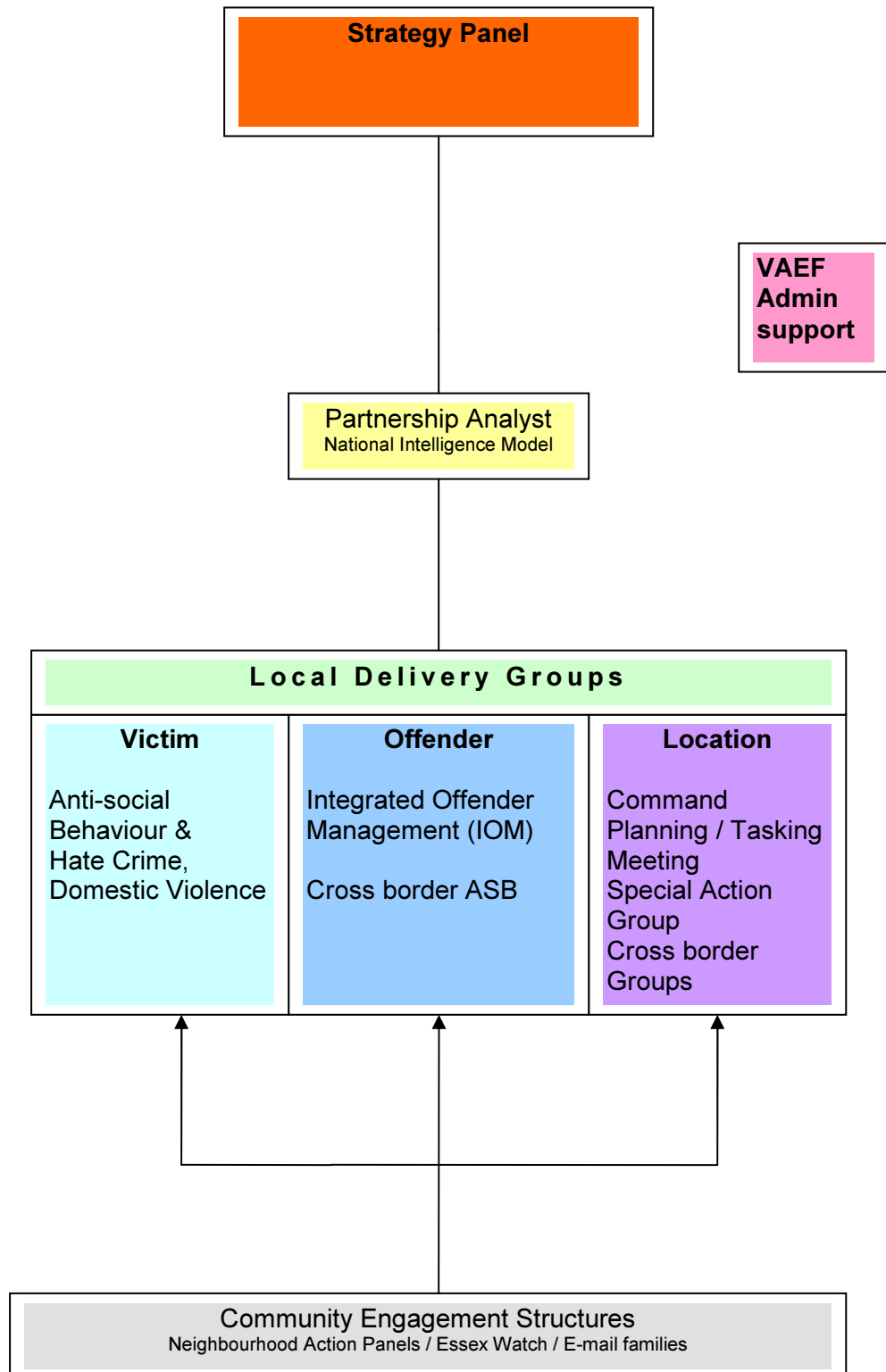
γ = County Comparison

Volume	Predicted DOT (iQuanta Projections)	Performance (iQuanta Comparison)	Repeat Victimization (percentages)	Seriousness
4= 1000+ offences	4= Long term upwards trend, recent up	4= Top	4= 30%+	4= £1,000,000+
3= 500-999 offences	3= long term down, recent up	3= Above Upper Bound	3= 20-30%	3= £100,000 - £999,999
2= 101-499 offences	2= long term up, recent stable	2= Average	2= 10-20%	2= £50,000 - £99,999
1= 1-100 offences	1= long term up, recent down	1= Below Lower Bound	1= 01-10%	1= £1,000 - £49,999
0= 0 offences	0= Long term down, recent down	0= Bottom	0= 0%	0= Less than £1,000

Please note: some discrepancies between volume of crime figures is the result of differences between the police system and the home office recording system. No discrepancies have affected the outcome of the matrix.

All data corresponds to the dates 01 Nov 2011-31 Oct 2012 with comparisons to the same dates of the previous year.

Epping Forest District Problem Solving Structure



VOLt structure – Victim – Offender – Location - time

Local Delivery Groups

The Epping Forest Safer Communities Partnership has established multi-agency working groups and initiatives that seek to address the key priorities.

- **Drug & Alcohol Reference Group (DARG)**

Address drug and alcohol issues which cause offending or increase the potential of victimisation.

- **Domestic Abuse**

Provide support to victims of domestic abuse through participation in the Multi-Agency Risk Assessment Conference (MARAC) and Domestic Violence Group. For the most serious cases provide support to victims to remain within the family home by introduction of sanctuary schemes when appropriate.

- **Task and Finish Groups**

A group of councillors and co-opted members tasked to examine a problem and produce recommendations. The group disbands once it reports.

- **Anti-Social Behaviour Coordinating Group and Hate Crime**

Provide a swift multi-agency response to person specific complaints of anti-social behaviour and hate crime.

- **Command Planning/Tasking Meeting**

Multi-agency responds to Neighbourhood Action Panel concerns, develops pre-planned responses, deals with locality issues

- **Cross Border Liaison**

Work in partnership with the East London & West Essex Serious Acquisitive Crime Group, North East London Cross Border PPO Group and Redbridge Safer Neighbourhoods Team to provide a co-ordinated cross border response to those perpetrators who offend in several geographic districts.

- **Integrated Offender Management (IOM)**

Currently work in progress being developed by Essex Police and Essex Probation, structures not yet finalised.

- **Special Action Group**

Used when serious crime and disorder issues need to be addressed to safeguard community cohesion and confidence. This is a multi-agency target focused group.

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